DEPARTMENT OF LABOR AND EMPLOYMENT PROFESSIONAL REGULATION COMMISSION REGIONAL OFFICE II

ANNUAL PROCUREMENT PLAN FOR FY 2023 (Non-CSE)

Code (PAP)	Procurement	PMO/	Is this an Early			for Each Pro	ocurement A	ctivity	Source of Estimated Budget (PhP)				Remarks	
	Program/Project	End-User	Procurement Activity? (Yes/No)		Advertisement/P osting of IB/REI		Notice of Award	Contract Signing	Funds	Total	MOOE	со	(brief description of Program/Activity/Project)	
A.III.a.1; A.1.a.1;	Cleaning Equipment and Supplies - Q1	Registration Division; Finance and	NO	Shopping	1st Quarter 2023	1st Quarter 2023	1st Quarter 2023	1st Quarter 2023	GoP	12,330.00	12,330.00		- Procurement of Cleaning Equipment and Supplies for Q1 of 2023	
		Administrative Division;			0 1 0 1 0000				0.5	40.000.00	10,000,00			
A.III.a.1; A.1.a.1;	Cleaning Equipment and Supplies - Q2	Finance and Administrative Division,	NO	Shopping	2nd Quarter 2023	2nd Quarter 2023	2nd Quarter 2023	2nd Quarter 2023	GoP	12,330.00	12,330.00		Procurement of Cleaning Equipment and Supplies for Q2 of 2023	
		Licensure and Registration Division, Regulation												
A III a 1: A 1 a 1:	Cleaning Equipment and Supplies -	Division Finance and	NO	Shopping	3rd Quarter 2023	3rd Quarter	3rd Quarter	3rd Quarter	GoP	12,330.00	12,330.00		- Procurement of Cleaning Equipment and Supplies for Q3 of	
A.III.a. 1, A. I.a. 1,	Q3	Administrative Division, Licensure and	NO	Gropping		2023	2023	2023	001	12,000.00	12,550.00		2023	
		Registration Division, Regulation												
A.III.a.1; A.1.a.1;	Cleaning Equipment and Supplies - Q4	Division Finance and Administrative Division,	NO	Shopping	4th Quarter 2023	4th Quarter 2023	4th Quarter 2023	4th Quarter 2023	GoP	12,330.00	12,330.00		- Procurement of Cleaning Equipment and Supplies for Q4 of 2023	
		Licensure and Registration Division,												
		Regulation Division												
A.III.a.1; A.1.a.1; A.III.b.1;	Common Electrical Supplies - Q1 ONLY	Finance and Administrative Division, Licensure and	NO	NP-53.9 - Small Value Procurement	1st Quarter 2023	1st Quarter 2023	1st Quarter 2023	1st Quarter 2023	GoP	3,600.00	3,600.00		- Procurement of Common Electrical Supplies for Q1 of 2023	
		Registration Division, Regulation Division; Office												
		of the Regional Director - Legal												
A.III.a.1; A.1.a.1; A.III.b.1;	Common Office Supplies - Q1	Finance and Administrative Division,	NO	Shopping	1st Quarter 2023	1st Quarter 2023	1st Quarter 2023	1st Quarter 2023	GoP	6,675.00	6,675.00		- Procurement of Common Office Supplies not available at DBM PS for Q1 of 2023	
		Licensure and Registration Division, Regulation												
		Division; Office of the Regional Director - Legal												
A.III.a.1; A.1.a.1; A.III.b.1;	Common Office Supplies - Q2	Finance and Administrative Division,	NO	Shopping	2nd Quarter 2023	2nd Quarter 2023	2nd Quarter 2023	2nd Quarter 2023	GoP	5,142.00	5,142.00		-Procurement of Common Office Supplies not available at DBM PS for Q2 of 2023	
		Licensure and Registration Division, Regulation												
		Division												

A.III.a.1: A.1.a.1:	Common Office Supplies - Q3	Finance and	NO	Shopping	3rd Quarter 2023 3rd Quarter	3rd Quarter	3rd Quarter	GoP	5,666.00	5,666.00	- Procurement of Common Office Supplies not available at
A.III.b.1;		Administrative		Chopping	2023	2023	2023	00.	0,000.00	0,000.00	DBM PS for Q3 of 2023
		Division,									
		Licensure and									
		Registration Division,									
		Regulation									
		Division									
A.III.a.1; A.1.a.1; A.III.b.1;	Common Office Supplies - Q4	Finance and Administrative	NO	Shopping	1st Quarter 2023 4th Quarter 2023	4th Quarter 2023	4th Quarter 2023	GoP	4,612.00	4,612.00	 Procurement of Common Office Supplies not available at DBM PS for Q4 of 2023
A.III.D. 1,		Division,			2023	2023	2023				DBM F3 101 Q4 01 2023
		Licensure and									
		Registration									
		Division,									
		Regulation Division									
A.III.b.2; A.1.a.1;	Communication Expenses - Q1	Regulation	NO	NP-53.9 - Small Value Procurement	1st Quarter 2023 1st Quarter		1st Quarter	GoP	30,000.00	30,000.00	- Communication Expenses for Q1 of 2023 - Procurement of
A.III.b.1		Division;			2023	2023	2023				Postage and Courier Services for 2023
		Finance and Administrative									
		Division; Office									
		of the Regional									
L		Director-Legal;									
	Communication Expenses - Q2	Regulation	NO	NP-53.9 - Small Value Procurement	2nd Quarter 2023 2nd Quarte			GoP	30,000.00	30,000.00	- Communication Expenses for Q2 of 2023 - Procurement of
A.III.b.1		Division; Finance and			2023	2023	2023				Postage and Courier Services for 2023
		Administrative									
		Division; Office									
		of the Regional									
A.III.b.2; A.1.a.1;	Communication Expenses - Q3	Director-Legal: Regulation	NO	NP-53.9 - Small Value Procurement	3rd Quarter 2023 3rd Quarter	- 3rd Quarter	3rd Quarter	GoP	30,000.00	30,000.00	- Communication Expenses for Q3 of 2023 - Procurement of
A.III.b.2, A.1.a.1, A.III.b.1	Communication Expenses - Q3	Division;	NO	NF-55.9 - Small Value Flocurement	2023	2023	2023	GUF	30,000.00	30,000.00	Postage and Courier Services for 2023
		Finance and									· ······
		Administrative									
		Division; Office									
		of the Regional Director-Legal;									
A.III.b.2; A.1.a.1;	Communication Expenses - Q4	Regulation	NO	NP-53.9 - Small Value Procurement	4th Quarter 2023 4th Quarter	4th Quarter	4th Quarter	GoP	30,000.00	30,000.00	- Communication Expenses for Q4 of 2023 - Procurement of
A.III.b.1		Division;			2023	2023	2023				Postage and Courier Services for 2023
		Finance and Administrative									
		Division; Office									
		of the Regional									
		Director-Legal:									
A.III.b.2; A.III.a.1; A.1.a.1; A.III.b.1;	Consumables - Q1	Regulation Division;	NO	Shopping	1st Quarter 2023 1st Quarter 2023	1st Quarter 2023	1st Quarter 2023	GoP	210,045.30	210,045.30	- Procurement of Consumables for Q1 of 2023
A. I.a. I, A.III.D. I,		Finance and			2023	2025	2023				
		Administrative									
		Division;									
1		Licensure and									
1		Registration Division; Office									
1		of the Regional									
		Director-Legal:									
	Consumables - Q2	Regulation	NO	Shopping	2nd Quarter 2023 2nd Quarte			GoP	77,424.00	77,424.00	- Procurement of Consumables for Q2 of 2023
A.1.a.1; A.III.b.1;		Division; Finance and			2023	2023	2023				
		Administrative									
1		Division;									
1		Licensure and									
1		Registration Division; Office									
1		of the Regional									
L		Director-Legal:									
	Consumables - Q3	Regulation	NO	Shopping	3rd Quarter 2023 3rd Quarter			GoP	96,326.30	96,326.30	- Procurement of Consumables for Q3 of 2023
A.1.a.1; A.III.b.1;		Division; Finance and			2023	2023	2023				
1		Administrative									
		Division;									
		Licensure and									
		Registration									
1		Division; Office of the Regional									
		Director-Legal:									
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A.III.b.2; A.III.a.1; A.1.a.1; A.III.b.1;	Consumables - Q4	Regulation Division; Finance and Administrative Division; Licensure and Registration Division; Office of the Regional	NO	Shopping	4th Quarter 2023	4th Quarter 2023	4th Quarter 2023	4th Quarter 2023	GoP	68,381.00	68,381.00	- Procurement of Consumables for Q4 of 2023
		Director-Legal:										
A.III.a.1; A.1.a.1;	Drugs and Medicine - Q1	Licensure and Registration Division; Finance and Administrative	NO	Shopping	1st Quarter 2023	1st Quarter 2023	1st Quarter 2023	1st Quarter 2023	GoP	6,900.00	6,900.00	- Procurement of Drugs and Medicine for Q1 of 2023
A.III.a.1; A.1.a.1;	Drugs and Medicine - Q2	Division; Licensure and Registration Division; Finance and Administrative Division;	NO	Shopping	2nd Quarter 2023	2nd Quarter 2023	2nd Quarter 2023	2nd Quarter 2023	GoP	6,900.00	6,900.00	- Procurement of Drugs and Medicine for Q2 of 2023
A.III.a.1; A.1.a.1;	Drugs and Medicine - Q3	Licensure and Registration Division; Finance and Administrative	NO	Shopping	3rd Quarter 2023	3rd Quarter 2023	3rd Quarter 2023	3rd Quarter 2023	GoP	6,900.00	6,900.00	- Procurement of Drugs and Medicine for Q3 of 2023
A.III.a.1; A.1.a.1;	Drugs and Medicine - Q4	Division; Licensure and Registration Division; Finance and Administrative Division;	NO	Shopping	4th Quarter 2023	4th Quarter 2023	4th Quarter 2023	4th Quarter 2023	GoP	6,900.00	6,900.00	- Procurement of Drugs and Medicine for Q4 of 2023
A.1.a.1;	Flag or Accessories - Q1	Finance and Administrative Division	NO	Shopping	1st Quarter 2023	1st Quarter 2023	1st Quarter 2023	1st Quarter 2023	GoP	1,599.75	1,599.75	- Procurement of Flag or Accessories for Q1 of 2023
A.1.a.1;	Flag or Accessories - Q3	Finance and Administrative Division	NO	Shopping	3rd Quarter 2023	3rd Quarter 2023	3rd Quarter 2023	3rd Quarter 2023	GoP	1,599.75	1,599.75	- Procurement of Flag or Accessories for Q3 of 2023
A.III.a.1	General Services	Licensure and Registration Division	NO	NP-53.9 - Small Value Procurement	Within 2023	Within 2023	Within 2023	Within 2023	GoP	502,000.00	502,000.00	- Procurement of Janitorial Services for Q1 of 2023 (General Services)
A.III.a.1; A.1.a.1;	ICT Equipment and Devices and Accessories - Q1	Licensure and Registration Division; Finance and Administrative	NO	Shopping	1st Quarter 2023	1st Quarter 2023	1st Quarter 2023	1st Quarter 2023	GoP	2,750.00	2,750.00	 Procurement of ICT Equipment and Devices and Accessories for Q1 of 2023
A.III.a.1; A.1.a.1;	ICT Equipment and Devices and Accessories - Q2	Division; Licensure and Registration Division; Finance and Administrative Division;	NO	Shopping	2nd Quarter 2023	2nd Quarter 2023	2nd Quarter 2023	2nd Quarter 2023	GoP	250.00	250.00	- Procurement of ICT Equipment and Devices and Accessories for Q2 of 2023
A.III.a.1; A.1.a.1;	ICT Equipment and Devices and Accessories - Q2	Licensure and Registration Division; Finance and Administrative Division;	NO	Shopping	3rd Quarter 2023	3rd Quarter 2023	3rd Quarter 2023	3rd Quarter 2023	GoP	2,500.00	2,500.00	 Procurement of ICT Equipment and Devices and Accessories for Q3 of 2023
A.1.a.1;	Lighting and Fixtures and Accessories - Q1	Finance and Administrative Division;	NO	Shopping	1st Quarter 2023	1st Quarter 2023	1st Quarter 2023	1st Quarter 2023	GoP	6,250.00	6,250.00	- Procurement of Lighting, Fixtures, and Accessories for Q1 of 2023
A.1.a.1;	Lighting and Fixtures and Accessories - Q2	Finance and Administrative Division;	NO	Shopping	2nd Quarter 2023	2nd Quarter 2023	2nd Quarter 2023	2nd Quarter 2023	GoP	2,500.00	2,500.00	 Procurement of Lighting, Fixtures, and Accessories for Q2 of 2023
A.1.a.1;	Lighting and Fixtures and Accessories - Q3	Finance and Administrative Division;	NO	Shopping	3rd Quarter 2023	3rd Quarter 2023	3rd Quarter 2023	3rd Quarter 2023	GoP	6,250.00	6,250.00	 Procurement of Lighting, Fixtures, and Accessories for Q3 of 2023
A.1.a.1;	Lighting and Fixtures and Accessories - Q4	Finance and Administrative Division;	NO	Shopping	4th Quarter 2023	4th Quarter 2023	4th Quarter 2023	4th Quarter 2023	GoP	2,500.00	2,500.00	 Procurement of Lighting, Fixtures, and Accessories for Q4 of 2023

A.III.a.1; A.1.a.1; A.III.b.1;	Office Equipment and Accessories - Q1	Licensure and Registration Division; Finance and	NO	Shopping	1st Quarter 2023	1st Quarter 2023	1st Quarter 2023	1st Quarter 2023	GoP	12,000.00	12,000.00	- Procurement of Office Equipment and Accessories for Q1 of 2023
		Administrative Division; Office of the Regional										
		Director-Legal										
A.III.a.1; A.1.a.1; A.III.b.1;	Office Equipment and Accessories - Q2	Licensure and Registration	NO	Shopping	2nd Quarter 2023	2nd Quarter 2023	2nd Quarter 2023	2nd Quarter 2023	GoP	1,500.00	1,500.00	Procurement of Office Equipment and Accessories for Q2 of 2023
		Division; Finance and										
		Administrative Division; Office of the Regional										
		Director-Legal										
A.III.a.1; A.1.a.1; A.III.b.1;	Office Equipment and Accessories - Q3	Licensure and Registration	NO	Shopping	3rd Quarter 2023	3rd Quarter 2023	3rd Quarter 2023	3rd Quarter 2023	GoP	3,000.00	3,000.00	 Procurement of Office Equipment and Accessories for Q3 of 2023
		Division; Finance and										
		Administrative Division; Office										
		of the Regional Director-Legal										
A.III.a.1; A.1.a.1;	Paper Materials and Products - Q1	Licensure and Registration	NO	Shopping	1st Quarter 2023	1st Quarter 2023	1st Quarter 2023	1st Quarter 2023	GoP	18,958.61	18,958.61	- Procurement of Paper Materials and Products for Q1 of 2023
		Division; Finance and										
		Administrative Division;										
A.III.a.1; A.1.a.1;	Paper Materials and Products - Q2	Licensure and Registration	NO	Shopping	2nd Quarter 2023	2nd Quarter 2023	2nd Quarter 2023	2nd Quarter 2023	GoP	16,157.00	16,157.00	- Procurement of Paper Materials and Products for Q2 of 2023
		Division; Finance and										
		Administrative Division;										
A.III.a.1; A.1.a.1;	Paper Materials and Products - Q3	Licensure and Registration	NO	Shopping	3rd Quarter 2023	3rd Quarter 2023	3rd Quarter 2023	3rd Quarter 2023	GoP	18,793.20	18,793.20	- Procurement of Paper Materials and Products for Q3 of 2023
		Division; Finance and Administrative										
A.III.a.1: A.1.a.1:	Paper Materials and Products - Q4	Division; Licensure and	NO	Shopping	4th Quarter 2023	4th Quarter	4th Quarter	4th Quarter	GoP	16,125.00	16,125.00	- Procurement of Paper Materials and Products for Q4 of 2023
		Registration Division;				2023	2023	2023				
		Finance and Administrative										
A.III.a.1; A.1.a.1;	Personal Protective Equipment -	Division; Licensure and	NO	Shopping	1st Quarter 2023		1st Quarter	1st Quarter	GoP	5,250.00	5,250.00	- Procurement of Personal Protective Equipment for Q1 of
	Q1	Registration Division;				2023	2023	2023				2023
		Finance and Administrative Division;										
	Personal Protective Equipment - Q2	Licensure and Registration	NO	Shopping	2nd Quarter 2023	2nd Quarter 2023	2nd Quarter 2023	2nd Quarter 2023	GoP	2,500.00	2,500.00	 Procurement of Personal Protective Equipment for Q2 of 2023
	W2	Division; Finance and				2023	2023	2023				2020
		Administrative Division;										
A.III.a.1; A.1.a.1;	Personal Protective Equipment - Q3	Licensure and Registration	NO	Shopping	3rd Quarter 2023	3rd Quarter 2023	3rd Quarter 2023	3rd Quarter 2023	GoP	4,250.00	4,250.00	 Procurement of Personal Protective Equipment for Q3 of 2023
		Division; Finance and					2020	2020				
		Administrative Division;										
A.III.a.1; A.1.a.1;	Personal Protective Equipment - Q4	Licensure and Registration Division;	NO	Shopping	4th Quarter 2023	4th Quarter 2023	4th Quarter 2023	4th Quarter 2023	GoP	2,500.00	2,500.00	- Procurement of Personal Protective Equipment for Q4 of 2023
		Finance and Administrative										
		Division:										
A.III.a.1	Professional Services	Licensure and Registration Division	NO	Shopping	Within 2023	Within 2023	Within 2023	Within 2023	GoP	50,000.00	50,000.00	 Procurement of Professional Services for 2023 (ISO Accreditation 9001:2015 Standard)

A.III.b.2; A.III.a.1; A.1.a.1;	Semi-expendable Furniture and Furnishings - Q1	Regulation Division; Licensure and Registration Division; Finance and Administrative	NO	Shopping	1st Quarter 2023	1st Quarter 2023	1st Quarter 2023	1st Quarter 2023	GoP	51,000.00	51,000.00	- Procure for Q1 c	ment of Semi-expendable Furniture and Furnishings f 2023
A.III.b.2; A.III.a.1; A.1.a.1;	Semi-expendable Furniture and Furnishings - Q2	Division Regulation Division; Licensure and Registration Division; Finance and Administrative Division	NO	Shopping	2nd Quarter 2023	2nd Quarter 2023	2nd Quarter 2023	2nd Quarter 2023	GoP	51,000.00	51,000.00	- Procure for Q2 c	ment of Semi-expendable Furniture and Furnishings f 2023
A.III.b.2; A.III.a.1; A.1.a.1;	Semi-expendable Furniture and Furnishings - Q3	Regulation Division; Licensure and Registration Division; Finance and Administrative Division	NO	Shopping	3rd Quarter 2023	3rd Quarter 2023	3rd Quarter 2023	3rd Quarter 2023	GoP	136,500.00	136,500.00	- Procure for Q3 c	ment of Semi-expendable Furniture and Furnishings f 2023
A.III.c.1	Semi-expendable ICT equipment -	ICT-FAD	NO	Shopping	2nd Quarter 2023	2nd Quarter 2023	2nd Quarter 2023	2nd Quarter 2023	GoP	247,360.00	247,360.00	- Procure 2023	ment of Semi-expendable ICT equipment for Q2 of
A.III.a.1; A.1.a.1	Semi-expendable Office Equipment - Q1	Licensure and Registration Division; Finance and Administrative Division	NO	Shopping	1st Quarter 2023	1st Quarter 2023	1st Quarter 2023	1st Quarter 2023	GoP	78,000.00	78,000.00		ment of Semi-expendable Office Equipment for Q1 of
A.III.a.1; A.1.a.1	Semi-expendable Office Equipment - Q2	Licensure and Registration Division; Finance and Administrative Division	NO	Shopping	2nd Quarter 2023	2nd Quarter 2023	2nd Quarter 2023	2nd Quarter 2023	GoP	65,999.00	65,999.00	- Procure 2023	ment of Semi-expendable Office Equipment for Q2 of
GRAND TOTAL											1,983,883.91		

Prepared by:

MARK VINCENT J. GOCAL

RBAC Secretariat DAISY A. ACORDA

RBAC Secretariat, Member

PHILIBERT C. BANGLAG RBAC Secretariat, Member

JOHNNY J. SAWADAN RBAC Secretariat, Member

Certified Funds Available / Certified Appropriate Funds Available:

IVAN MARK B. CARANGUIAN / KRISTINA CASSANI RA A. CARAG Accountant Budget Officer

ARNEL M. MELAD

Recommending Approval:

RBAC Chairman

DANILO B. GUMABAY Vice-Chairperson

GLICERIA G. NATIVIDAD Member

KATLYN C. MANGUPAG Member

HELEN/G. BUGUINA Member

Approved by:

RODRIGO F. BALAQUI, JR. Regional Director

STEP 1 STEP 2	
STEP 3	
STEP 4	
STEP 5	
STEP 6 STEP 7	

#1		
#2		
#3		
#4		

GUIDE TO PREPARE APP

In the Code (PAP) column, kindly indicate the Procuring Entity's (PEs) internal numbering system or use the Unified Account Codes (UACS) may be used as PAP Codes. Please refer to Joint Circular No.2013-1 COA-DBM-DOF-Unified Accounts Code Structure.

For the Procurement Program/Project column, please align descriptions of program/projects with budget documents and ensure clarity and accuracy in describing each procurement program/project.

For PMO/End-User, please indicate the PMO/End-User unit who will implement/utilize the procurement program/project. Multiple end-user units are allowed only if the procurement activity was consolidated by the BAC to procure requirements of the end-user units.

For Mode of Procurement and Schedule for Each Procurement Activity, all modes of procurement are available as a dropdown list and requirements for a specific schedule for Ads/Post of IB/REI, Sub/Open of Bids, Notice of Award, and/or Contract Signing are automatically identified thru the MS Excel formula. Note that for Foreign-funded procurement, please use Others - Foreign-funded procurement as the Mode of Procurement.

Kindly indicate a specific period (dates, month, quarter) when each Procurement Activity will be done. Please refer to our website: http://www.gppb.gov.ph/timelines/timelines.htm for the specific periods for each activity.

Note: For SVP, IB/REI is similar to RFQ.

For Source of Funds, a dropdown list is available. If the Source of Funds the PE will use is not included, please indicate "Others" and specify under the Remarks column.

but will automatically compute for the total MOOE and CO components of the project. This breakdown is needed for tracking purposes. Finally, please ensure that amounts indicated are aligned with budget documents.

Before submission to the GPPB, ensure that the Head of the Procuring Entity (HoPE) approves/signs the APP.

GENERAL INFORMATION

improperly filled out cells.

To ensure that automated indicator which procurement activity needs to be filled out with specific periods, PE must copy entire Excel row with the mode of procurement for the specific procurement program/project and paste on the last sample row "Negotiated Procurement-53.13" in the template.

If PE wishes to edit formatting and design of borders, fonts, among others of the APP template, it is suggested to utilize the automated formulas in the template before copying contents and reformatting.

amount reflected in the MYOA". Hence, the ABC in the Annual Procurement Plan (APP) shall be the full amount stated in the MYOA with remarks added on how much will be actually disbursed for that particular fiscal year. Moreover, the Procurement Monitoring Report (PMR) should also reflect full amount in the MYOA if the entire contract was awarded within the fiscal year. Thus, for succeeding years, actual disbursements from the MYOA need not be reflected in the APPs and PMRs, unless current contract with MYOA is terminated and a new procurement activity is undertaken.

DEFINITIONS

1. PROGRAM (BESF)– A homogeneous group of activities necessary for the performance of a major purpose for which a government agency is established, for the basic maintenance of the agency's administrative operations or for the provisions of staff support to the agency's administrative operations or for the provisions of staff support to the agency's line functions.

2. PROJECT (BESF)– Special agency undertakings which are to be carried out within a definite time frame and which are intended to result in some pre-determined measure of goods and services.
 3. PMO/End User - Unit as proponent of program or project

APP	COLUMN	HEADER/S		
Code (PAP)				
Procurement Program/Project				
PMO/End-User				
Mode of Procurement	Schedu	le for Each F	Procurement	Activity
	Ads/Post of IB/REI	Sub/Open of Bids	Notice of Award	Contract Signing
Source of Funds				
Estimated Budget (PhP)				

4. Mode of Procurement - Competitive Bidding and Alternative Methods including: selective bidding, direct contracting, repeat order, shopping, and negotiated procurement.

5. Schedule for Each Procurement Activity - Major procurement activities (advertising/posting; submission and receipt/Opening of bids; award of contract; contract signing).

6. Source of Funds - Whether GoP, Foreign Assisted or Special Purpose Fund

7. Estimated Budget - Agency approved estimate of project/program costs

8. Remarks - brief description of program or project